



Mapping Economic Resilience: Appendices

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Further information

This publication comprises the appendices to the report *Mapping Economic Resilience*. This publication and its two related documents, the report *Mapping Economic Resilience* and *Mapping Economic Resilience: Literature review*, can be downloaded free of charge from the FPF website (www.friendsprovidentfoundation.org).

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nef (the new economics foundation) is an independent think-and-do tank that inspires and demonstrates real economic well-being. nef aims to improve quality of life by promoting innovative solutions that challenge mainstream thinking on economic, environmental and social issues.

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Contents

Appendix A: Example organisations and interventions	4
Funders	6
Knowledge organisations	12
Local government	13
Support organisations	15
Sectoral organisations – energy	17
Sectoral organisations – land and housing	20
Sectoral organisations – food	21
Sectoral organisations – enterprise support	23
Sectoral organisations – community finance and exchange	24
Appendix B: Resilience indicators	27



Appendix A

Example organisations and interventions

The purpose of this review is to highlight organisations supporting parts of the economic resilience picture; it is not intended to be a comprehensive mapping of organisations. The information was retrieved in September 2013.

FIGURE A1

Overview of organisations.

Funders	Knowledge	Local government	Support
<ul style="list-style-type: none"> • Barrow Cadbury Trust • Big Local – the Local Trust • The Climate Change Collaboration • Community First – Community Development Foundation • Connected Communities – Arts and Heritage Research Council • Esmée Fairbairn Foundation • Growing Community Assets – Big Lottery Fund • Heritage Lottery Fund • Trust for London • Tudor Trust • Village SOS – Plunkett Foundation 	<ul style="list-style-type: none"> • Centre for Local Economic Strategies • Friends of the Earth • nef (the new economics foundation) • neta • Sustainable Development Commission 	<ul style="list-style-type: none"> • Edinburgh Council • Haringey Council • LGA New Economy Manchester • Tameside Metropolitan Borough • Yorkshire Cities 	<ul style="list-style-type: none"> • Bristol Green Capital • Localise West Midlands • Transition Network: REconomy Project • Community Pathways

FIGURE A2

Sample of organisations by sector.

ENERGY	FOOD	HOUSING AND LAND	ENTERPRISE SUPPORT	FINANCE AND EXCHANGE
Carbon Leapfrog Community Energy Network Energy Savings Trust Marches Energy Agency	Federation of City Farms and Community Gardens Local Food Programme Soil Association Sustain	National CLT Network Community Land Trust Fund	ClearlySo Totally Locally Social Enterprise UK UnLtd	BuzzBnk Citizens Advice Bureau Spice Timebanking UK

Case study enterprises already supporting the economic resilience picture across five sectors

Repowering London <i>'working with local authorities and communities to develop local solutions to energy'</i>	DE4 Food <i>'connects you with local food and drink producers through our online shop'</i>	Totnes Sustainable Construction <i>'a not for profit building company specialising in new construction'</i>	London Creative Labs <i>'a social business committed to ensuring decent work for everyone'</i>	Bristol Pound <i>'designed to support independent businesses in and around Bristol'</i>
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Source: REconomy Project, 'The New Economy in 20 enterprises' (www.reconomy.org/the-new-economy-in-20-enterprises).

FUNDERS

Name	Description	What do they fund?
Barrow Cadbury Trust's Resources and Resilience	<p>The Barrow Cadbury Trust's Resources and Resilience Programme aims to support people or communities experiencing financial or social exclusion.</p> <p>The Trust wishes to achieve change at both a community and structural level and to encourage learning to be shared across these areas.</p> <p><i>Information: www.barrowcadbury.org.uk/resources-and-resilience</i></p>	<p>Funding provided for:</p> <ul style="list-style-type: none"> • Projects in Birmingham and the Black Country that are seeking to build financial inclusion and/or people's ability to participate and influence at a local level to improve their resilience or are supporting effective and sustainable approaches to building community-led social change at a local level in communities. • Policy and research work that supports effective approaches to building sustainable and socially just economic systems. • Community led mutual aid and enterprise projects.
Big Local by the Local Trust	<p>Big Local is run by the Local Trust, working with £200m from the Big Lottery Fund and a range of partners providing expert advice and support for residents. Programme outcomes are:</p> <ul style="list-style-type: none"> • Communities will be better able to identify local needs and take action in response to them. • People will have increased skills and confidence, so that they continue to identify and respond to needs in the future. • The community will make a difference to the needs it prioritises. • People will feel that their area is an even better place to live. <p><i>Information: www.localtrust.org.uk/big-local</i></p>	<p>Residents in 150 selected areas around England use at least £1m to make a lasting positive difference to their communities and make it a better place to live. Funding provided for:</p> <ul style="list-style-type: none"> • Personal lending: loans to people that traditional banks would not lend to. • Microfinance: small loans for self-employed people and very small businesses. • Small and medium enterprises: loans to help local businesses. • Civil society loans: loans to charities, community organisations and social enterprises.

Continued

Name	Description	What do they fund?
The Climate Change Collaboration	<p>The Climate Change Collaboration is a group of four Sainsbury Family Charitable Trusts.</p> <p>This group came together in 2011 to support pilot and research projects to find ways of reducing CO₂ emissions quickly.</p> <p><i>Information: www.climatechangecollaboration.org.uk</i></p>	<p>This programme places a strong emphasis on partnership and collaboration. Projects so far have examined how to deliver domestic energy efficiency programmes at scale and now have significant learning for the Green Deal.</p>
Community First by the Community Development Foundation (CDF)	<p>Community First is an £80m government-funded initiative that operates for four years, until March 2015. The programme aims to help communities come together to identify their strengths and local priorities in order to plan for their future and become more resilient. It will fund both new and existing community groups.</p> <p><i>Information: www.cdf.org.uk/content/funding-programmes/community-first</i></p>	<p>Community First consists of the £30m Neighbourhood Match Fund small grants programme for some of the most deprived areas in the country, and a national £50m Endowment Match Challenge.</p> <p>Community First is funded by the Office for Civil Society, part of the Cabinet Office, on behalf of the Government.</p>
Connected Communities by the Arts & Humanities Research Council	<p>The AHRC is leading on Connected Communities, a research programme designed to help us understand the changing nature of communities in their historical and cultural contexts and the role of communities in sustaining and enhancing our quality of life.</p> <p><i>Information: www.ahrc.ac.uk/funding-opportunities/research-funding/connected-communities/pages/connected-communities.aspx</i></p>	<p>Research themes include: community health and well-being, community creativity, prosperity and regeneration, community values and participation, sustainable community environments, places and spaces, and community cultures, diversity, cohesion, exclusion and conflict.</p> <p>Research funding is in the form of scoping studies, development projects and large grants.</p>

Continued

Name	Description	What do they fund?
Esmée Fairbairn Foundation	<p>The Esmée Fairbairn Foundation aims to improve the quality of life throughout the UK. The Foundation's interests in social change aim to address the needs of people in society who suffer the effects of institutional injustice or those who have not enjoyed the kinds of opportunities in life that many of us take for granted.</p> <p><i>Information: esmeefairbairn.org.uk</i></p>	<p>In 2012 the Foundation committed over £32.5 million to a wide range of work.</p> <p>Funding falls into the following categories: the arts, education and learning, environment, social change, with social change currently accounting for over half the Foundation's Main Fund grant-making, totalling £14.5 million in 2012.</p> <p>Current investments include support for community-based energy generation, conservation, community land trusts, social enterprises supporting access to finance, and supporting organisations to reduce carbon emissions.</p>
Growing Community Assets – Big Lottery Fund	<p>As part of Investing in Communities, Growing Community Assets focuses on communities having more control and influence over their own future through ownership of assets. These are usually physical assets, such as land, buildings or equipment, but may also include other types of asset, such as energy.</p> <p><i>Information: www.biglotteryfund.org.uk/prog_growing_community_assets</i></p>	<p>The programme is currently targeting Scotland, with grants ranging from £10,000 to £1 million available for voluntary and community organisations, social enterprises and private companies (provided the grants do not contribute to the profits they distribute).</p> <p>Outcomes for funded projects include:</p> <ul style="list-style-type: none"> • Communities work together to own and develop local assets. • Communities are sustainable and improve their economic, environmental and social future through the ownership and development of local assets. • Communities develop skills and knowledge through the ownership and development of local assets. • Communities overcome disadvantage and inequality through the ownership and development of local assets.

Continued

Name	Description	What do they fund?
Heritage Lottery Fund	<p>The Heritage Lottery Fund runs two funding programmes of particular relevance to this agenda:</p> <ul style="list-style-type: none"> Heritage Enterprise programme: supporting enterprising community organisations across the UK to rescue neglected historic buildings and sites and unlock their economic potential. Townscape Heritage programme: for schemes which help communities improve the built historic environment of conservation areas in need of investment across the UK 	<p>Enterprise grant funding is from £100,000 to £5m and townscape grant funding from £100,000 to £2m.</p> <p>Outcomes for funded projects include:</p> <ul style="list-style-type: none"> For heritage: better managed; in better condition. For people: developed skills; learn about heritage. For communities: environmental impacts will be reduced; the local area/community will be a better place to live, work or visit; the local economy will be boosted.
<i>Information: www.hlf.org.uk</i>		
Nesta – Social Action Innovation Fund	<p>The Centre for Social Action Innovation Fund is a £14 million fund to support the growth of innovations that mobilise people’s energy and talents to help each other, working alongside public services.</p> <p><i>Information: www.nesta.org.uk/csa_innovationfund</i></p>	<p>Currently looking for innovative ventures and programmes that use social action to achieve impact in four fields:</p> <ul style="list-style-type: none"> Helping people to age well, particularly by supporting people over 50 to have a purpose, a sense of well-being and to be connected to others. Enabling people with long-term health conditions to have a better quality of life, particularly through the use of peer-to-peer networks and groups. Supporting and encouraging young people to succeed and find employment, for example through mentoring, coaching, and peer-to-peer networks. Using new approaches to ‘impact volunteering’ to mobilise volunteers to increase and enhance the outcomes achieved by public services.

Continued

Name	Description	What do they fund?
Trust for London	<p>Trust for London is the largest independent charitable foundation.</p> <p>Funding work is directed at tackling poverty and inequality in London, with the aim to support work that provides greater insights into the root causes of London's social problems and how they can be overcome; activities that help people improve their lives; and work empowering Londoners to influence and change policy, practice and public attitudes.</p> <p><i>Information: www.trustforlondon.org.uk</i></p>	<p>Annually the Foundation provides around £7 million in grants of below £100,000 and at any one point is supporting some 400 voluntary and community organisations.</p> <p>The Foundation is particularly interested in work that develops new and imaginative ways of addressing the root causes of London's social problems, especially work that has the potential to influence and change policy, practice and public attitudes.</p> <p>They are particularly seek to fund activities that Government is unlikely to, finding creative ways of tackling deep-rooted problems relating to poverty and inequality.</p>
Tudor Trust	<p>The Tudor Trust is an independent grant-making trust that supports voluntary and community groups working in any part of the UK.</p> <p>Tudor aims to help smaller, community-led groups that are supporting people at the margins of society.</p> <p><i>Information: tudortrust.org.uk</i></p>	<p>No maximum or minimum grant is stated. Funding provided for:</p> <ul style="list-style-type: none"> • organisations working directly with people who are at the margins of society; • a focus on building stronger communities by overcoming isolation and fragmentation and encouraging inclusion, connection and integration; • organisations that are embedded in and have developed out of their community – whether the local area or a 'community of interest'; • high levels of user involvement, and an emphasis on self-help where this is appropriate; • work that addresses complex and multi-stranded problems in unusual or imaginative ways; • organisations that are thoughtful in their use of resources and foster community resilience in the face of environmental, economic or social change.

Continued

Name	Description	What do they fund?
Village SOS – Plunkett Foundation	<p>Village SOS began in 2010 when six enterprising UK rural villages won Big Lottery Fund investment of around £400,000 to revive their communities through new business ventures. Plunkett Foundation, along with partner organisations Action with Communities in Rural England (ACRE), Co-operatives UK and Locality will offer help and support to the communities inspired by Village SOS.</p> <p>Plunkett Foundation has more than 90 years' experience supporting rural communities to take control of the issues that affect them and realise the benefits of community ownership.</p> <p><i>Information: www.villagesos.org.uk</i></p>	<p>Village SOS aims to kick-start a rural revival using the power of sustainable community enterprise by supporting inspiring business ideas that will bring village communities together and supporting activities or enterprises that tackle the challenges they face.</p> <p>Best known for the support it gives the network of 264 community owned shops that exist across the UK, Plunkett Foundation also helps communities set up and run a range of other community enterprises, from local pubs to food and farming enterprises.</p>

KNOWLEDGE ORGANISATIONS

Name	Description	Who funds them?	References
Centre for Local Economic Strategies (CLES)	<p>The Centre for Local Economic Strategies (CLES) is a registered charity that is committed to places and communities experiencing social and economic inequality and lack of opportunity.</p> <p>CLES works with the commercial, social, and public sectors as well as local and national governments, across the UK and beyond. It works with many partner organisations to develop better and more resilient places, people and economies.</p>	<p>CLES is a charity and members organisation with an income-generating consultancy company, CLES Consulting.</p>	<p>www.cles.org.uk/about builditbackgreen.org/media/9683850/economic%20resilience%20-%20cles%20-%20neilmcinroy.pdf</p>
Friends of the Earth	<p>Friends of the Earth is a campaigning environmental charity that promotes a positive relationship with the environment. It campaigns and produces research on climate change, environmental justice, green economy, and natural resources.</p>	<p>90 per cent funded by individual members.</p> <p>Funding information: www.foe.co.uk/what_we_do/about_us/friends_earth_funded.html</p>	<p>www.foe.co.uk</p>
nef (the new economics foundation)	<p>nef (the new economics foundation) is an independent think-and-do tank that inspires and demonstrates real economic well-being. nef aims to improve quality of life by promoting innovative solutions that challenge mainstream thinking on economic, environmental and social issues.</p> <p>nef partners with various community groups and organisations to design research and practical projects supporting resilience economies at the micro and macro level. Research programmes include: finance, well-being, social policy, local economies, and the environment.</p>	<p>nef is funded through three sources: major grants and donations, individual donations and earned income.</p> <p>Funding information: www.neweconomics.org/pages/who-funds-us</p>	<p>www.neweconomics.org</p>

Continued

Name	Description	Who funds them?	References
Nesta	<p>Nesta is an independent charity with a mission to help people and organisations bring great ideas to life by providing investments and grants as well as mobilising research, networks and skills.</p> <p>Nesta doesn't work alone, relying on the strength of the partnerships with other innovators, community organisations, educators and investors.</p>	<p>Nesta receives funds from the National Lottery endowment fund. Nesta's other funding sources are returns from investments and income generated from working in partnership with others.</p> <p>Funding information: www.nesta.org.uk/faqs/how_is_nesta_funded</p>	<p>www.nesta.org.uk/about_us</p>
Sustainable Development Commission	<p>Closed March 2011. The Sustainable Development Commission was the UK Government's independent adviser on sustainable development.</p> <p>Specific research on local economic resilience is still available online.</p>	<p>The Sustainable Development Commission was funded by the four UK Governments with core funding provided by Defra.</p>	<p>www.sd-commission.org.uk/pages/the-future-is-local.html</p>

LOCAL GOVERNMENT

Name	Description	References
City of Edinburgh Council	<p>Produced an Economic Resilience Action Plan to address the economic challenges facing the Council, the City of Edinburgh, and the wider region, as a result of the changing economic conditions. A cross-party working group was also set up to implement the action plan and address the economic challenges facing the city.</p>	<p>www.edinburgh-inspiringcapital.com/invest/incentives_and_support/resilience_action_plan.aspx</p>
Haringey Council	<p>Haringey Council, one of the low carbon community pilots supported by the Department of Energy & Climate Change, has developed a strategy with the support of nef, residents, businesses, and other national organisations to reduce carbon emissions by 40 per cent by 2020 whilst creating new economic and social activities that address levels of inequality across the borough. A key aspect of this work going forward is supporting innovation, technological change, and social action across the borough.</p>	<p>www.haringey4020.org.uk</p>

Continued

Name	Description	References
Local Government Association (LGA)	Considers economic resilience in the context of carbon reduction and climate resilience. Putting low carbon and climate resilience at the heart of local economic growth. Councils are encouraged to work with Local Enterprise Partnerships (LEPs) to create the right conditions for 'green growth' – promoting low carbon economic areas, tools to assess carbon emissions and initiatives to plan for and develop green infrastructure.	www.local.gov.uk/web/guest/your-council-and-climate-change/-/journal_content/56/10180/3567343/ARTICLE
New Economy Manchester	New Economy delivers policy, strategy and research for Greater Manchester's economic growth and prosperity. Positioned as a think tank/advisor in Manchester, this wholly owned company of the Greater Manchester Combined Authority works with all ten Greater Manchester local authorities, the Greater Manchester Local Enterprise Partnership, and private and public sector partners to understand, influence, and innovate, creating a better economy for the region. Their work has included the delivery of a series of roadshows across Greater Manchester 2010–11 providing an in-depth local economic assessment for each local authority.	neweconomymanchester.com
Tameside Metropolitan Borough	Tameside Metropolitan Borough carried out a Building Economic Resilience programme in 2010, centring on a £12m plan to support local businesses.	www.tameside.gov.uk/localinnovation
Yorkshire Cities	An 'urban economic policy network' pursuing a programme of original research that will be of practical help to local authorities in Yorkshire and beyond. Yorkshire Cities is a voluntary economic policy network. Members comprise the councils of Bradford, Calderdale, Kirklees, Leeds, Wakefield and York. They also work with Local Government Yorkshire & Humber and the developing Local Enterprise Partnerships in the region where appropriate.	www.yorkshirecities.org.uk/priorities/strengthening-local-economies www.yorkshirecities.org.uk/research-library/2010/index-of-economic-resilience-from-growth-to-recession www.yorkshirecities.org.uk/research-library/2011/index-of-economic-resilience-2011-final-report

SUPPORT ORGANISATIONS

Name	Description	Who funds them?	References
Bristol Green Capital	<p>The Bristol Green Capital Partnership is a free membership organisation whose aim is to make Bristol 'a low carbon city with a high quality of life for all' with a focus on the following areas: economy, energy, building, transport, community, 'Bristol in the world', food, nature, education and leadership.</p> <p>Membership is made up of representatives of organisations that wish to play a role in this vision.</p>	<p>The Green Capital Partnership is supported by Bristol City Council. Having been awarded the European Green Capital Award for 2015, Bristol has committed a budget of €500m for transport improvements by 2015 and up to €300m for energy efficiency and renewable energy by 2020, including a confirmed €100m ELENA investment in renewable energy.</p>	<p>bristolgreencapital.org</p>
Localise West Midlands	<p>Localise West Midlands is a not-for-profit organisation that promotes a localised approach to economics for a more just and sustainable economy. Their work focuses on promoting:</p> <ul style="list-style-type: none"> • local trading, using local businesses, materials and supply chains; • linking local needs to local resources; • development of community and local capacity; • decentralisation of appropriate democratic and economic power; • provision of services tailored to meet local needs. 	<p>Localise West Midlands has in the past received core funding from the Esmée Fairbairn Foundation and the Polden-Puckham Foundation, and has received project funding from the Joseph Rowntree Reform Trust.</p>	<p>localisewestmidlands.org.uk</p>

Continued

Name	Description	Who funds them?	References
Transition Network: REconomy Project	<p>The REconomy Project supports the building of capacity of Transition Initiatives, and other community organisations doing similar work, to grow a new kind of local economy.</p> <p>Through website resources, sharing practical guidance and supporting peer-to-peer sharing of information they aim to inspire and provide knowledge and tools that will help a community to take action. This includes leadership and visioning, transforming existing businesses and starting new enterprises. nef is a project partner in the network.</p>	<p>REconomy Project is run by the Transition Network (TN) with funding support from the Roddick Foundation, the Calouste Gulbenkian Foundation and the Tudor Trust, among others.</p>	<p>www.reconomyproject.org</p>
Community Pathways	<p>Community Pathways provides independent information and guidance on nearly 40 different community approaches to action on climate change – from running pledge campaigns, to establishing bulk buy schemes, to developing community renewables projects. The website also provides links to a wide range of community examples in action and further resources and information that may be relevant to each approach. The site currently has an emphasis on energy issues, but other issues like food and transport are touched on.</p>	<p>The Community Pathways website has been funded by:</p> <ul style="list-style-type: none"> • Bristol City Council (via DECC's Local Carbon Frameworks programme); • the Welsh Government; • Esmée Fairbairn Foundation; • Ashden Trust; • JJ Charitable Trust; • Mark Leonard Charitable Trust. 	<p>www.communitypathways.org.uk</p>

Continued

Name	Description	Who funds them?	References
Groundwork UK	<p>Groundwork is a federation of community-based charities that focus on making places greener. Their work falls into three themes:</p> <ul style="list-style-type: none"> • Improving people's prospects – increasing the confidence, skills, well-being and employability of people. • Promoting greener living and working – creating a greener future by helping people and businesses learn more about their environmental impact. • Creating better places – helping people to work together to make their surroundings greener, safer and healthier. 	<p>Groundwork receives funding from the Department of Communities and Local Government and the Welsh Assembly, as well as many local authorities across the country, the Big Lottery Fund and from European Sources.</p> <p>Groundwork also works with major companies such as Marks & Spencer and United Utilities that want to support a positive force in the communities where their customers live.</p>	<p>www.groundwork.org.uk</p>

SECTORAL ORGANISATIONS – ENERGY

Name	Description	Who funds them?	References
Carbon Leapfrog	<p>A business-led charity that galvanises and channels high-value, professional advice from leading service providers across a range of disciplines including legal, finance, marketing and consultancy into UK and international carbon reduction projects, for free.</p> <p>Believes that individuals, communities, business and government need to work collaboratively to tackle climate change and promote sustainable development for the protection of future generations.</p>	<p>Early development supported by: Tellus Mater, Esmée Fairbairn Foundation, the City Bridge Trust and Calouste Gulbenkian Foundation.</p>	<p>carbonleapfrog.org</p>

Continued

Name	Description	Who funds them?	References
Centre for Sustainable Energy	<p>Aims to share knowledge and practical experience to empower people to change the way they think and act about energy, with a view to cutting carbon emissions to safe levels, and replacing fuel poverty by energy justice.</p> <p>The Centre for Sustainable Energy does this by giving advice, managing innovative energy projects, training others to act, and undertaking research and policy analysis.</p>	Funding comes from a variety of sources including national, regional and local government contracts and grants, energy suppliers and other national energy bodies, charitable trusts, company foundations, national NGOs, European funding programmes and a small amount from the provision of consultancy services.	www.cse.org.uk
Community Energy Network	A peer-to-peer website resource to share practical information and policy news affecting community energy projects.	Volunteer-led, no funder identified.	communityenergy.org.uk
Community Energy Scotland	Community Energy Scotland is a registered charity that provides practical help for communities on green energy development and energy conservation.	Previously funded through Scottish Community and Renewable Energy Scheme (CARES).	www.communityenergyscotland.org.uk
DECC Community Energy Online	Community Energy Online is the community energy portal of the Department of Energy and Climate Change (DECC) aimed at local authorities and community groups.	Funded by DECC.	ceo.decc.gov.uk
Energy Savings Trust	Energy Saving Trust (EST) is a social enterprise with a charitable foundation offering advice to communities and households on how to reduce carbon emissions, use water more sustainably and save money on energy bills. Support to measure carbon impact is also available. Work includes managing government programmes, testing low-carbon technology, certification and assurance for businesses and consumer goods, and developing models and tools.	In 2009–10 EST received two-thirds of its total funding from DECC, a grant which has since been halved. The remainder of EST funding comes largely from the Scottish Government and the Department for Transport.	www.energysavingtrust.org.uk

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Name	Description	Who funds them?	References
Marches Energy Agency	<p>Marches Energy Agency (MEA) is charity and social enterprise specialising in the delivery of practical, effective and creative ways of promoting energy reduction and renewable energy solutions. Its mission is to: address fuel poverty; enhance local energy security and resilience; and help create low-carbon citizens, communities, organisations and economies.</p> <p>MEA's work includes energy strategy development for organisations and giving individuals the data to monitor and control their energy use.</p>	Marches Energy Agency is a not for profit organisation and a registered charity.	www.mea.org.uk
National Energy Action	National Energy Action is a national charity that aims to eradicate fuel poverty and campaigns for greater investment in energy efficiency to help those who are poor and vulnerable. It offers training, run campaigns and delivers research to influence policy and practice.	National Energy Action is supported by the Department of Energy & Climate Change (DECC).	www.nea.org.uk
Repowering London	Repowering London is committed to working with Local Authorities and communities to develop local solutions to energy and related challenges, like fuel poverty, energy generation and energy efficiency.	Repowering London received £100,000 through grant funding from national and local government.	www.repowering.org.uk

SECTORAL ORGANISATIONS – LAND AND HOUSING

Name	Description	Who funds them?	References
National Community Land Trust (CLT) Network	<p>The National CLT Network is the national body for CLTs. It supports and promotes the work of CLTs and its members. This includes:</p> <ul style="list-style-type: none"> • lobbying to tackle the barriers CLTs face; • providing advice, support, resources and training for CLTs; • supporting sector-led networks. 	<p>Funded by a variety of charitable contributors including the Esmée Fairbairn Foundation and the Tudor Trust, and by contributions from members.</p>	<p>www.communitylandtrusts.org.uk</p>
Community Land Trust Fund	<p>The Community Land Trust (CLT) Fund was launched in October 2008 with the aim of assisting the development of community-led affordable housing projects, helping to build sustainable communities.</p> <p>Funding and expert support to fledgling CLTs is provided from initial feasibility – where communities are identifying a need and thinking about a solution – through to the construction of affordable homes.</p> <p>It provides grants and loan capital and is split into four tranches, to reflect the different stages in establishing and developing a CLT.</p>	<p>The CLT Fund is funded by the Tudor Trust, the Esmée Fairbairn Foundation, the Charities Aid Foundation and the Nationwide Foundation.</p> <p>The CLT Fund pilot closed at the end of September 2013 after a successful five years.</p>	<p>www.cltfund.org.uk</p>

SECTORAL ORGANISATIONS – FOOD

Name	Description	Who funds them?	References
Federation of City Farms and Community Gardens	The Federation of City Farms and Community Gardens is a charity that supports, represents and promotes community-managed farms, gardens, allotments and other green spaces, creating opportunities for local communities to grow. It represents 200 city and school farms, and more than 1,000 community gardens. It provides practical support and guidance, and works in partnership with other organisations to create positive action.	As a registered charity, FCFCG receives funding from trusts, foundations and commercial partners, as well as individual donations.	www.farmgarden.org.uk
Local Food Programme	Local Food distributed grants from the Big Lottery Fund to a variety of food-related projects that focused on helping to make locally grown food accessible and affordable to local communities. Information is available on funded projects, and guidance is available. The programme was developed by a consortium of organisations and is managed by the Royal Society of Wildlife Trusts. The programme will run until December 2014. Outgoing funding opportunities have now closed.	£59 million funding programme from the Big Lottery Fund.	www.localfoodgrants.org
Making Local Food Work – Plunkett Foundation	Making Local Food Work was a programme funded by the Big Lottery Fund led by the Plunkett Foundation with a group of other partner organisations. The website contains resources on the programme, guides and toolkits resulting from the five year programme. Outgoing funding opportunities have now closed.	Funded by the Big Lottery Fund and a range of partners.	www.makinglocalfoodwork.co.uk

Continued

Name	Description	Who funds them?	References
Soil Association	<p>The Soil Association promotes good food that is organically grown, minimally processed, fairly traded, fresh and seasonal. It believes that good food should be a right, not a privilege. It runs programmes supporting schools, hospitals and nurseries. It has introduced the model of community supported agriculture to the UK and is working with 15 UK cities to link local farmers and growers more effectively to communities.</p>	<p>The Soil Association is a charity, with almost all income contributed by individual members, as well as charitable trusts and statutory bodies.</p>	<p>www.soilassociation.org</p>
Sustain	<p>Sustain is an alliance for better food and farming that advocates food and agriculture policies and practices that enhance the health and welfare of people and animals, improve the working and living environment, enrich society and culture and promote equity. Sustain represents around 100 national public interest organisations working at international, national, regional and local level.</p> <p>The Local Action on Food online resource provides information for community groups across the UK that share Sustain's goal of creating a strong and healthy sustainable food system.</p>	<p>Sustain is funded through grants from charitable foundations and government or government-related sources, membership subscriptions and sales of publications. Sustain also undertakes paid contract work, where the results of the work will further the alliance's purpose.</p>	<p>www.sustainweb.org/about</p> <p>www.sustainweb.org/localactiononfood</p>

SECTORAL ORGANISATIONS – ENTERPRISE SUPPORT

Name	Description	Who funds them?	References
ClearlySo	ClearlySo helps social entrepreneurs raise capital through the social investment marketplace.	Private for-profit business.	www.clearlyso.com
The Co-operative Enterprise Hub	The Hub has been set up by The Co-operative as a one-stop shop for free advice, training and access to finance for new and existing co-operatives. Services are delivered, free of charge, throughout the UK by experienced co-operative development advisers.	The Co-operative Group Ltd	www.co-operative.coop/enterprisehub
Totally Locally	Totally Locally gives towns an award-winning marketing and branding campaign for free.	Totally Local doesn't receive funding or sponsorship and is instead funded through stakeholders' individual business interests and projects.	totally-locally.co.uk
Portas Pilots	Twelve town centres across the country have been given a £100,000 grant to revitalise their high streets after being selected to be the first Portas Pilots. Further rounds of funding are in the pipeline.	UK Government – Department for Communities and Local Government.	www.communities.gov.uk/news/corporate/2151943
Social Enterprise UK	A national body for social enterprise that campaigns, delivers research, and develops networks of support for social enterprises.	Social Enterprise UK is a members organisation with founding members including RBD, O2 and Price Waterhouse Cooper.	www.socialenterprise.org.uk/about/about-us
UnLtd	UnLtd is a charity that supports social entrepreneurs – people with vision, drive, commitment and passion who want to change the world for the better. It provides a complete package of funding and support, to help individuals make their ideas a reality.	UnLtd's awards are funded through a £100m endowment from the Millennium Commission. UnLtd also raises funds from government, foundation and companies.	unltd.org.uk

SECTORAL ORGANISATIONS – COMMUNITY FINANCE AND EXCHANGE

Name	Description	Who funds them?	References
FINANCE			
Association of British Credit Unions Ltd	<p>The Association of British Credit Unions Ltd (ABCUL) is the leading trade association for credit unions in England, Scotland and Wales. ABCUL represents around 70 per cent of credit unions, who in turn provide services to 85 per cent of the British credit union membership.</p> <p>Advice, training and development services are provided to member credit unions.</p>	ABCUL is a co-operative association, owned by its members.	www.abcul.org/credit-unions
BuzzBnk	Buzzbnk is a social enterprise providing an online crowd-funding platform bringing social ventures looking for start-up or growth capital together with like-minded people keen to participate in a new way of funding social change. Social enterprises or charities can raise funding for a wide range of projects in a variety of ways, from offering fun and engaging benefits, in return for goods or services, or as a loan.	Buzzbnk is owned 58 per cent by leading charities and foundations in the UK, including the Esmée Fairbairn Foundation, Tudor Trust and the Wates Foundation.	www.buzzbnk.org
Community Development Finance Association (CDFA)	Community Development Finance Association (CDFA) represents community development finance institutions (CDFIs). CDFIs provide loans and support to people who find it difficult to access finance from the commercial banks.	Natwest, RBS, Barclays, Unity Trust Bank.	www.cdfa.org.uk
Building Societies Association	The Building Societies Association (BSA) represents mutual lenders and deposit takers across the UK, including all 47 UK building societies. Mutuals are not driven by external shareholder pressure, which means they operate in the interests of their members and the communities in which they are located.	BSA is a members' association with members including mutual insurance companies, a savings bank, representatives of the co-operative sector, audit and accounting firms and firms of solicitors.	www.bsa.org.uk

Continued

Name	Description	Who funds them?	References
The Co-operative Community Shares Fund	<p>The Community Shares Fund was set up specifically to support community-owned enterprises seeking to raise investment through a community share issue.</p> <p>They provide advice and guidance to improve the chances of a community share issue reaching its target, and pre-launch finance.</p>	The Co-operative Group Ltd.	www.communitysharesfund.coop
Community Shares	<p>Community Shares is an action, learning, research project looking at new ways for social enterprises to attract finance. The work is funded by the Office of Civil Society and led by the Department for Communities and Local Government, and delivered by the Development Trusts Association in partnership with Co-operatives UK and the Social Return on Investment Network.</p>	Department for Communities and Local Government, Cabinet Office.	http://www.communityshares.org.uk/
ADVICE			
Citizens Advice Bureau	<p>The Citizens Advice service aims to provide the advice people need for the problems they face and improve the policies and practices that affect people's lives. The service provides free, independent, confidential and impartial advice to everyone on their rights and responsibilities.</p>	Citizens Advice Bureau is largely funded through government grants as well as receiving money from local authorities, lottery funds, primary care trusts, charitable trusts, companies and individuals.	www.citizensadvice.org.uk
Debt Support Trust	<p>Debt Support Trust is a charity providing debt advice and support for people struggling to manage their debts.</p>	Debt Support Trust is a charity predominantly supported by volunteers, receiving funding from both organisations and individuals.	www.debtsupporttrust.org.uk
Christians Against Poverty	<p>Christians Against Poverty is an award winning debt counselling charity. The Bradford headquarters supports a network of 190 UK centres.</p>	Christians Against Poverty is funded through donations from churches, organisations and individuals.	capuk.org

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Name	Description	Who funds them?	References
EXCHANGE			
Brixton Pound	Launched in September 2009 by Transition Town Brixton, London, and re-launched in electronic form in September 2011. Brixton is the fourth town in the UK, but the first in an urban setting, to adopt its own currency.	Financial support from Lambeth Council and Morley's department store.	brixtonpound.org
Bristol Pound	Launched in September 2012 in conjunction with Bristol City Council in both paper and electronic form and can now be used to pay business rates. The Bristol Pound is a not-for-profit partnership between Bristol Pound Community Interest Company (CIC) and Bristol Credit Union.	Private donations of £12,000 plus a grant from Bristol Green Capital of £5,000. The running costs are covered by a small percentage fee on each electronic transaction, payable by the recipient.	bristolpound.org
Spice	Spice is a social enterprise that develops agency timebanking systems for communities and public services.	Spice works in partnership with the Young Foundation and with many other progressive organisations and funders.	www.justaddspice.org
Timebanking UK	Timebanking UK is a charity and national umbrella organisation for timebanks in the UK – a mutual exchange mechanism for time. They support projects, prototype models, and research.	Timebanking UK is a membership organisation and receives further funding through grants from partner organisations, as well as individual donations.	www.timebanking.org



Appendix **B**

Resilience indicators

New sustainable local economy indicators of health and happiness: high levels of well-being within the biosphere limits

Positive local economic outcomes		Positive social outcomes		Positive environmental outcomes			
Responsible micro enterprise	Positive local money and resource flows	Assets base and enabling environment	Public sector and large business responsiveness	Community and civil voice capacity	Environmental sustainability	Interdependence	
Outcomes	Diverse and vibrant range of responsible businesses and enterprises responding to market demands to create positive social, economic and environmental outcomes.	Strong local economic asset base (attitude, skills, knowledge, physical, financial services, natural) and supportive enabling environment.	Public and business bodies working to actively strengthen and invest in the local economy to create positive social, economic and environmental outcomes.	Strong leadership, activism, participation, cohesion, capability and resilience of individuals and groups.	Positive social and economic change with ecological efficiency. Sustainability and reduced community environmental footprint.	Increased understanding of economic, cultural and ecological interconnections that link communities, span the globe and impact on the future.	
Indicators of resilience	Diversity of business in key sectors at an appropriate scale: level of investment in local area; contribution to the regional balance of the	Local multiplier effect of businesses (i.e. up and down stream local money flows).	% of people within community that have access to productive assets.	Number/% of good jobs.	Local participatory decision-making: people making sustainable consumption choices; ownership and control over productive assets.	Level of recycled materials.	Scale of economic activity engaged in a regional closed loop system.
	Level of household expenditure spent	% of population served by responsible financial	Public bodies' demonstrated ability to listen and act on the community's expressed desired	Land-fill rates attributable to local business and the community.	Community,	Degree of linkage between community and outside.	

Continued

Positive Environmental Outcomes

Positive social outcomes

Positive local economic outcomes

services.		
Percentage of food consumed locally that has also been grown locally.	Degree to which people feel that the sense of community they feel from their neighbours has decreased over the past few years.	% of people with regular access to a car (85% in 2010).
Total km of hedgerows.	Degree to which people would describe their outlook as optimistic.	% of people who walk at least 10 minutes daily.
Monitoring of key bat species.	Number of children killed or seriously injured on the roads.	% of children who walk or cycle to school.
Cleanliness of main waterways in the area.	Number of people actively involved in nature conservation.	% of people who walk or cycle to work.
	Percentage of energy produced from local renewable sources to meet local demand (excluding domestic).	% of people who use public transport.
	Percentage of buildings with solar hot water	Distance driven each year.
		Overall split of journeys between walking, cycling, public transport and car.
		Number of second homes let through 'Homes for All' scheme.

Continued

Positive local economic outcomes	Positive social outcomes	Positive Environmental Outcomes
	Number of builders that have undertaken Construction in Transition course.	collectors.
	Amount of energy produced by domestic buildings in Totnes and district.	Percentage of homes that have been retrofitted to maximum possible standard.
	Value of community-owned assets (land, buildings, etc.).	Average depth of roof insulation.
	% of people who, when asked, stated that they feel confident in a range of skills.	Percentage of students who reach 16 with a firm understanding of climate change and other environmental issues, as well as being familiar with practical solutions.

Source: Reproduced from Table 7.8. in R. Hopkins (2010) 'Localisation and resilience at the local level: The case of Transition Town Totnes (Devon, UK)', Ph.D. thesis, Plymouth University, which is developed from E. Cox (2008, revised 2012) *Outcomes Framework: New sustainable local economy*, London: nef. Resilience indicators in italics are from Cox (2008/2012).